

Action Plan 2025/2026

Updates for quarter 4



| Ref | Action | Description | Lead Officer | Corporate Plan objective | Stage | RAG Status | Lead Officer comment (most recent update for Jul/Aug in red) | Last Updated |
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| 1 | North Norfolk Local Plan | Complete the further work requested by the Planning Inspector on making revisions to the draft North Norfolk Local Plan and to take account of new Government policy announcements with the objective of formally adopting the Plan by December 2024. | David Glason | Our Greener Future - Continue our journey to Net Zero. - Protecting and enhancing the special landscape and ecological value of North Norfolk whilst improving the biodiversity of the district | Completed | Green | The North Norfolk Local Plan was adopted by NNDC on 17 December 2025. The process of reviewing the Local Plan has now begun. | 24/04/2026 |
| 2 | Climate Impact | Continue to monitor and report on the greenhouse gas emissions of the Council's operations and activities and ensure the climate impact of all decisions are fully accounted for. Commit to reviewing previously proposed investment to reduce the carbon footprint of the Council's main Cromer offices pending clarity over any local government reorganisation, whilst continuing to assess the Council's wider assets and implement works which improve their environmental | Kate Rawlings | Our Greener Future - Continue our journey to Net Zero. - Continuing our own annual emissions reductions to reach Net Zero by 2030 | Completed | Green | The carbon footprint report for 24/25 has been published. Each Committee report now has a dedicated Net Zero section with tools to help officers highlight the implications of the project or decision on our Net Zero targets Although further options for decarbonisation at the Council's Cromer Office building have been explored, no further work is planned until the future use of the building under the new LGR arrangements is fully understood. Works continue to reduce the reliance of our other assets on fossil fuels including the decarbonisation of the existing Fakenham Leisure Centre building and | 24/04/2026 |

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| | | performance and reduce the Council's carbon footprint. | | | | | the low carbon heating system for the new swimming pool. | |
| 3 | Household waste recycling and food waste | Monitor and look to increase the percentage of household waste collected which is recycled through programmes of education and public awareness and introduction of a food waste collection service in the 2025/26 civic year and plastic film products in future years. | Emily Capps | Our Greener Future - Tackle environmental waste and pollution. - Using the National Waste and Resources Strategy implementation and any additional funding available to maximise recycling and reduce waste through the introduction of new streams, such as food waste collections for every household. | In Progress | Amber | Work continues on the Domestic Food Waste project, working alongside our contract Serco towards an implementation date of the 1st Feb 2027. Progress has been made on the additional depot space required, with a successful application the required Operating Licence. Early conversations are being held through the Norfolk Waste Partnership to discuss the Flexible Films and Plastic collections and the readiness of the Mixed Recycling Facility to sort this material. | 01/05/2026 |
| 4 | Coast protection schemes | Complete the Cromer Phase 2 and Mundesley Coast Protection Schemes by March 2026. | Rob Goodliffe | Our Greener Future - Protect and Transition our Coastal Environments - Implementing the | In Progress | Green | Mundesley and Cromer Scheme main work completed. Defects period closed for main works contract and defects work identified and in progress for completion. EA have now confirmed | 01/05/2026 |

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| | | | | Cromer and Mundesley Coast Protection Schemes. | | | final funding with some now going through claim process, this will go towards funding revetments and groyne work at Mundesley. | |
| 5 | Coastwise programme | Working with DEFRA, the Environment Agency, local partners and communities to progress delivery of the Coastwise programme in the development and implementation of innovative approaches to coastal adaptation – ongoing until March 2027. | Rob Goodliffe | Our Greener Future - Protect and Transition our Coastal Environments - Realising the opportunities of external funding to secure a sustainable future for our coastal communities through transition and adaptation responses. | In Progress | Green | Transition from CTAP to CAP progressing. Core CAP activity (Coastal Housing Assurance Scheme) in development. Happisburgh Car Park well progressed but stalled due to additional requirement from highways. Happisburgh property demolitions near completion. Community Erosion Transition Plans well developed with one presented to public, two with Parish/community groups and three near start of sharing process. Holiday Park Adaption Assessment completed. Literacy materials in development. Further investigative work commissioned including updating Coastal Change Management Area Guidacne refresh. Land purchase support services procured. Recruitment for Adaptation Lead and further Project Enabler in progress. | 01/05/2026 |

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| 6 | Rural Position Statement | Produce a Rural Position Statement which maps the provision of key rural services including village shops, post offices, pubs, community halls, rail, bus and community transport services and mobile / broadband coverage by August 2025 and proposes future policy responses so that there is a clear baseline record of such assets to pass to any “new” local authority established through Local Government Reorganisation. | Robert Young | Developing our Communities - Engaged and supported individuals and communities - Ensuring that people feel well informed about local issues, have opportunities to get involved, influence local decision making, shape their area and allow us to continue to improve services they receive. | In Progress | Amber | The Local Plan includes an audit of facilities in rural parts of the district. Advice has been sought about the best approach to data analysis and a revised scope has been drafted. | 05/06/2026 |
| 7 | Neighbourhood Plans | Continue to promote greater take up of Neighbourhood Plans by local communities with the objective of supporting more communities adopt Neighbourhood Plans a year – strengthening local community voices and capacity in the context of future local government reorganisation. | David Glason | Developing our Communities - Engaged and supported individuals and communities - Ensuring that people feel well informed about local issues, have opportunities to get involved, influence local decision making, shape their area and allow us to continue to improve services they receive. | In Progress | Green | Parish Councils actively developing Neighbourhood Plans are: Hoveton, Stalham, Trunch and Tunstead. Parish Councils with an adopted Neighbourhood Plan are: Blakeney, Corpusty & Saxthorpe, Holt, Ryburgh and Wells-next-the-Sea See: https://www.north-norfolk.gov.uk/tasks/planning-services/planning-policy/neighbourhood-plan-areas/ Formal consultation Under Regulation 14 stage of the Neighbourhood Plans regulations took place with regards the emerging Tunstead NP between 9th February and 22 March 2026 and has now closed . Formal submission of the final NP for examination is expected in | 06/05/2026 |

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| | | | | | | <p>the coming months.</p> <p>Formal consultation is currently being undertaken with regard Hoveton NP between 31st March and 1st June 2026</p> <p>Good progress has been made on the emerging Trunch Np and it is expected that a consultation version will be available for formal consultation under regulation 14 in the Spring</p> <p>It is understood that the Stalham NP consultation version is complete, but no date has been set for the formal consultation under regulation 14 by the parish council.</p> | | |
| 8 | Health, wellbeing and financial inclusivity initiatives | With partners we will continue to pursue funding opportunities to develop initiatives which proactively and reactively support our communities prioritising health prevention, wellbeing and financial inclusivity of our most vulnerable and hard to reach residents | Trudi Grant | Developing our Communities - Promote health, wellbeing and independence for all - Growing the work done in reaching out to our communities and provide additional focus to the work being undertaken to support the most vulnerable. | In Progress | Green | <p>During the last quarter, 1st January 2026 – 31st March 2026 NNDC continued to deliver externally funded projects in relation to Falls and Frailty and Proactive Intervention. Both projects utilise data to identify people who have had a recent fall or who are identified as being vulnerable. Proactive contact and with consent, holistic conversations are held to identify support the person may need to reduce risk, promote wellbeing, and improve quality of life. During the last quarter, 1st January 2026 – 31st March 2026 NNDC continued to deliver externally funded projects in relation to Falls and Frailty and Proactive Intervention. Both projects utilise data to identify people who have had a recent fall or who are identified as being vulnerable. Proactive contact and</p> | 07/05/2026 |

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| | | | | | | <p>with consent, holistic conversations are held to identify support the person may need to reduce risk, promote wellbeing, and improve quality of life.</p> <p>Additional funding of £50,000 from NNDC has been awarded to North Norfolk Food Bank to enhance their existing heating oil scheme during current price increases due to the conflict in Iran.</p> <p>NNDC is the strategic lead for the North Norfolk Health and Wellbeing Partnership which is Chaired by a NNDC Councillor. The Partnership has recently awarded around twenty grants totalling almost £75,000 to predominantly community and voluntary organisations in North Norfolk to support Partnership priorities in relation to mental health, inequalities, digital inclusion, healthy living, musculoskeletal conditions, and health literacy.</p> | |
| 9 | Health and social care facilities for older residents | With local partners we will continue to lobby for the retention and development of innovative health and social care facilities for older people in the District, including the re-opening of the Benjamin Court NHS asset in Cromer, reflecting the district's aged | Steve Blatch | Developing our Communities - Promote health, wellbeing and independence for all - Working with partners to promote healthy lifestyles and address the health inequalities | In Progress | <p>Green</p> <p>We continue to promote the reuse of the mothballed NHS owned Benjamin Court facilities in Cromer as a health and wellbeing service hub for older people, chronic condition management, rehabilitation, respite and palliative care.</p> <p>Further meeting with Ed Garrett (Chief Executive of the new Norfolk and</p> | 05/05/2026 |

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| | | demographic – the oldest average age in the country. | | faced by our communities. | | | Suffolk Integrated Care Board from April 2026) and Mark Burgis, Director of Neighbourhoods, to discuss Benjamin Court, wider health provision in the district and services provided at Cromer Hospital held on 26th February 2026 with a number of actions being taken forward. | |
| 10 | Fakenham Leisure and Sports Hub | Progress delivery of the Fakenham Leisure and Sports Hub project through securing planning permission, appointment of a construction partner and commencement of construction. | Steve Hems | Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District. | In Progress | Green | <p>Work continues to progress with significant progress being made in stripping out the interior aspects of the existing sports centre to facilitate the changes associated with the move of the gym and reception area alongside the area to be used for the village change.</p> <p>There has been a need for the contractor to reorder some of the work in response to minor delays associated with the steel work for the pool hall. It is anticipated that this will not impact on the overall completion dates.</p> <p>Regular meetings of the internal project group, steering group for external stakeholders and project progress meetings with the contractor are taking place.</p> <p>Requests for changes to the works are well managed through the above meetings and a clearly defined change process.</p> <p>Risks are being managed and mitigated predominately by the contractor</p> | 05/06/2026 |

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| | | | | | | | however, there is a clear reporting line into the council as client. The progression of the application for funding from the Football Foundation continues and it is hoped that the submission can be made in the near future. | |
| 11 | Sports pitches | Having secured funding approval for the Cromer 3G pitch deliver this new (replacement) facility by September 2025 and continue to pursue funding for similar facilities at Fakenham and North Walsham. | Colin Brown | Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District. | In Progress | Amber | Cromer 3G pitch has now been opened for nearly one year and is enjoying strong usage figures. An application for funding for a new 3G pitch at Trap Lane Fakenham has been successful with the FF committing circa £880k to and overall £1.2m project. Planning has been submitted for this project and officers and stakeholders are dealing with objections which have been received. No further discussions have taken place with North Walsham Town FC regarding the potential project there. Nothing can progress until the club agree a lease | 05/06/2026 |
| 12 | Improvement of facilities at Holt Country Park | Explore external funding opportunities such as the Norfolk GIRAMs scheme, Hornsea 3 Legacy fund and S106 agreements to contribute to the improvement of the facilities within Holt Country Park, working towards maintaining Green Flag status at this location | Colin Brown | Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District. | In Progress | Green | Staff facilities improvements are complete. Electricity project is ongoing. Positive conversations have now taken place with the landowner and we are trying to reach an agreement with him. The Hornsea 3 Legacy fund project to build a new classroom and learning space is very nearly complete and should be officially launched in June. | 05/06/2026 |

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| | | and our other Countryside sites. | | | | | Property are leading on a project to improve the toilets, this should be completed shortly. | |
| 13 | Housing data sharing | Continue to gather and share data about the number of permanent, affordable, second and holiday homes, empty homes and numbers of local people on the housing register at a parish level on an annual basis so that there is a very clear understanding of the context of local housing issues at a local community level to inform future development of rural exceptions and other affordable housing schemes. | Nicky Debbage | Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible. | In Progress | Green | Information on housing need and housing provision was shared with all parish councils and district councillors in December 2025. Analysis of information will take place again in April 2026 | 27/04/2026 15:38 |
| 14 | Second homes council tax premium | Monitor the impact and expenditure of the returned Second Homes Council Tax Premium income negotiated with Norfolk County Council to support investment in Temporary Accommodation and financing the delivery of affordable homes developments in the district from April 2025. | Nicky Debbage | Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible. | In Progress | Green | Analysis of the levels of second and holiday let homes and use of the additional Council Tax premium income were reported to all members in December 2025. Analysis will be undertaken again in April 2026 and use of the Second Homes premium will be included in the June budget report | 27/04/2026 15:38 |

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| 15 | Affordable homes | Take forward with partners a programme of new affordable homes development in the district, with a target number of 307 new affordable homes completed over the period March 2025 to March 2027 (76 in 2025/26 and 231 in 2026/27) with schemes at Sheringham, Bacton, Walcott, Wells and Fakenham being taken forward during 2025. | Nicky Debbage | Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible. | In Progress | Green | The completion of 23 affordable homes in Walcott in March 2026 brought the total built in 2025/26 to 94. | 27/04/2026 15:38 |
| 16 | Housing standards | Continue to work with partners in the North Norfolk Help Hub to respond to housing standard issues as and when they arise in a timely and satisfactory manner. Conduct at least 50 inspections under the Housing Health and Safety Rating System per year of privately rented accommodation in response to complaints received. Inspect all new Houses in Multiple Occupation (HMOs) applications received by the Council and using a risk-based approach inspect on a rolling basis all HMOs in the District. In all cases take appropriate action in accordance with the Council's enforcement policy. | Emily Capps | Meeting our Housing Need - Promote best use of housing stock and good housing standards - Continuing the high-profile work done to tackle unscrupulous landlords/ poor quality housing during the cost of living crisis. | Complete | Green | <p>Housing Health and Safety Rating System inspections continue at a level which means the annual 50 target is on course. 100% of new Houses in Multiple Occupation inspections have been completed. The team have also been working with Housing Options team on the implementation of the Renters Reform Act, putting in place the required processes and systems. A new enforcement policy has been adopted along with a financial penalty policy.</p> <p>HHSRS inspections 01 January to 31 March = 19 (total HHSRS inspections for the year 2025/26 is <u>63</u>)</p> <p>HMO licence applications/inspections = 4 HMO licence applications received 2025/26</p> | 01/05/2026 |

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| 17 | Long-term empty properties actions | Continue to monitor and take action to reduce the number of Long-Term Empty properties in the District through investigation and enforcement action – pursuing at least 50 cases a year. | Sean Knight | Meeting our Housing Need - Promote best use of housing stock and good housing standards - Working harder to bring empty homes back into use. | In Progress | Green | <p>The good work of the empty homes officer continues with the following successes:</p> <ul style="list-style-type: none"> • Supported owners who had inherited difficult properties • Helped families dealing with probate, abandoned projects, or bankruptcy linked properties • Gave practical next steps for owners overwhelmed by years of deterioration • Successfully moved multiple homes out of long term empty status, contributing to North Norfolk's strong performance compared with many other authorities. <p>(NNDC's long term empty rate sits at 1.44%, better than many similar districts).</p> | 04/05/2026 |
| 18 | North Norfolk Business Forum | Develop and maintain engagement and dialogue with and between the district's business community, with a series of regular business briefing events to be staged throughout the year. | Stuart Quick | Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Providing support to allow rural businesses to thrive, recognising that many of our larger employers operate outside of our main towns. | Completed | Green | Invest North Norfolk – the Council's business facing brand and portal – is live and will continue to develop and expand over time, serving as a valuable resource to support businesses with fulfilling their growth aspirations. Over 500 businesses have now already signed up to receive the monthly 'INN the Know' bulletin which helps to keep businesses abreast of the latest support information. A range of workshops, networking and events will be delivered. | 05/05/2026 |

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| 19 | Bacton Energy Hub | Take forward co-ordinated actions on behalf of key partners and stakeholders agreed at the January 2025 Bacton Summit event to raise the profile of the Bacton Energy Hub site as one of the UK's principal locations for carbon capture and storage and hydrogen production in support of the UK's energy transition to Net Zero realising the employment, supply chain and wider economic benefits for North Norfolk, Norfolk and the wider East of England region. Ongoing from now throughout the period of the Corporate Plan. | Steve Blatch | Investing in our Local Economy and Infrastructure - Infrastructure to support growth - Seeking to maximise the potential from the local implications of the transition towards hydrogen and carbon capture, use and storage (CCUS) at the Bacton Gas site | In Progress | Green | <p>We are continuing to discuss issues and opportunities at the Bacton Energy Hub with a range of stakeholders and partners.</p> <p>Including a meeting of partners to discuss electricity capacity and demand at the site held on the 9th of April.</p> <p>We will also be attending the East of England Energy Groups' Southern North Sea conference on the 20th May to be attended by the energy minister Michael Shanks.</p> | 05/05/2026 |
| 20 | Stalham High Street Task Force | Continue to work with the local community and partners in Stalham through the Government's High Street Task Force programme to develop a vision which contributes to the future vitality of the town for delivery over the period April 2024 – March 2027. | Stuart Quick | Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Working with our Market and Resort Towns to reinforce their roles as local service centres, centres of employment, financial services and business activity, served by public transport | Completed | Green | Following the Stalham HSTF exercise, the locally led Stalham Town Team is established and continues to meet to discuss and explore opportunities to enhance the town centre and explore activities that support footfall. Over the summer NNDC Officers have recently presented to the local stakeholders a range of options to support the town, including a Retail Excellence Programme of workshops (in conjunction with North Walsham businesses) and grants available through NNDC's Love Your Market Town and the Town Ambition | 04/11/2025 |

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| | | | | | | | Programme which will delivered this financial year. | |
| 21 | Banking and post offices services | Work with LINK, Cash Access UK and local partners in the district's market and coastal towns to retain banking and post office services in locations across the district. | Stuart Quick | Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Working with our Market and Resort Towns to reinforce their roles as local service centres, centres of employment, financial services and business activity, served by public transport | In Progress | Green | We now have banking hubs operating in Holt, Cromer and North Walsham which has seen personal and small business banking services re-provided in these locations generating additional footfall for these three towns. We continue to review data to establish whether similar banking hub facilities could be provided in other locations in the district and are aware that plans have recently been lodged for a new ATM outside Nationwide in Fakenham. | 05/05/2026 |

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| 22 | Promote North Norfolk | Continue to support and work with tourism interests across the district to promote North Norfolk as a key visitor destination with a diverse visitor offer. | Robert Young | Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Continuing to promote North Norfolk's diverse tourism and visitor offer | In Progress | Green | The partnership with Visit North Norfolk remains strong and effective and they have increased their profile amongst local visitor economy businesses through successful events and other initiatives. The VNN Board is operating well, and effective marketing campaigns continue to be produced. A funding agreement (SLA) has been drawn up for three years and grant funding for this financial year has been secured in the budget. | 06/05/2026 |
| 23 | UK Shared Prosperity Fund and Rural England Prosperity Fund programme | Ensure, through sound programme management and appropriate promotion, that full commitment and draw down is made of the UK Shared Prosperity Fund and Rural England Prosperity Fund monies allocated to the district. | Stuart Quick | Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Looking to maximise the benefits to our business community of the UK Shared Prosperity and Rural England Prosperity Funds. | In Progress | Green | The UKSPF & REPF programmes have essentially completed, with the installation of 11 Electronic Tourist Information Points during summer 2026 being the only active project remaining. | 05/05/2026 |

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| 24 | Serviced employment land | Based on previously commissioned surveys, develop pipeline project proposals which seek to increase the supply of serviced land or advance factory premises and can be delivered at pace if external funding can be secured for such an investment. | Stuart Quick | Investing in our Local Economy and Infrastructure - Infrastructure to support growth - Ensuring an adequate supply of serviced employment land and premises to support local business growth and inward investment | In Progress | Green | A number of sizable investments have been developed over the last 12 months and several prominent applications are pending planning determination. Presently there is a planning application being considered for a Lidl store (Class E discount foodstore) with associated car parking, landscaping, engineering and drainage works on Nightjar Road in Holt which predicts 40FTE jobs. There is also a planning application being for a Aldi store (erection of a Class E foodstore with associated car parking, access, substation, landscaping and associated works) on Old Station Way in Holt. A planning application for a Premier Inn in North Walsham has also been recently submitted, incorporating an ancillary restaurant/bar. | 05/05/2026 |
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| 25 | English devolution and local government reorganisation | Engage with local partners (County and District Councils in Norfolk) in seeking to secure new powers, functions and budgets for Norfolk as part of the Government's English Devolution White Paper and as appropriate seek to position North Norfolk's residents, communities and businesses positively in respect of any reorganisation of local government in Norfolk and in establishing any new unitary councils. | Steve Blatch | A Strong, Responsible and Accountable Council - Effective and efficient delivery - Exploring opportunities to work further with stakeholders and partner organisations | In Progress | Green | <p>Devolution - Norfolk and Suffolk County Councils (as the responsible upper tier authorities) formally agreed to establish Mayoral Combined Authority in October 2025. Government announced in December that the Mayoral election scheduled for May 2026 would now be postponed until May 2028. Further discussions with Government are taking place to establish a Foundation Strategic Authority to cover the period up until the May 2028 Mayoral election.</p> <p>LGR - The Government announced its Minded To decision for 3 new unitary councils in Norfolk on the 25th March 2026, since which time all 8 councils in the County have continued to develop partnership, governance and workstream structures to support the transition to the new authorities over the period to April 2028. Inner Circle Consulting appointed as strategic partner/advisor. Appointments to be made to the East Norfolk Council joint committee at the annual meeting of council to be held on the 20th May 2026.</p> | 05/05/2026 |
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| 26 | LGA Corporate Peer Challenge Action Plan | Continue the Council's improvement journey through taking forward the recommendations made by the LGA Corporate Peer Challenge throughout 2025, particularly the new Workforce Development Strategy so that our staff continue to provide good quality services to our residents, businesses and communities and are well-equipped to realise new opportunities presented by local government reorganisation. | Steve Blatch | A Strong, Responsible and Accountable Council - Effective and efficient delivery - Continuing a service improvement programme to ensure our services are delivered efficiently | In Progress | Green | <p>We continue to look to progress and implement the recommendations made through the Corporate Peer Challenge, although to some extent this has been overtaken by the process of local government reorganisation.</p> <p>A new workforce and learning and development strategy was approved by Full Council at it's meeting of the 25th March 2026 and details our organisational support for recruitment, retention and staff development during the process of LGR transition.</p> | 05/05/2026 |
| 27 | Service reviews | Continue to monitor progress towards the objectives detailed the new Medium-Term Financial Strategy through continuously reviewing service delivery arrangements so as to realise efficiencies and ensure value for money service provision in meeting the needs of our residents, businesses and visitors. | Daniel King | A Strong, Responsible and Accountable Council - Effective and efficient delivery - Delivering services that are value for money and meet the needs of our residents | In Progress | Green | <p>Work around service reviews has been delayed in part due to the uncertainty created by the expected decision on which model the Government would favour in respect of Local Government Reorganisation (LGR). The announcement of the "minded to" notice has now provided certainty on this matter however the progression of the LGR agenda has led to a reduction to capacity of staff to be able to undertake the work in the intended manner. The focus of Service Reviews will now be reviewed to ensure that alignment of services both meets the LGR Agenda and timetables but also reflects the future boundaries and</p> | 08/05/2026 |

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| | | | | | | | responsibilities of any successor authority. | |
| 28 | Cromer Pier Pavilion Theatre auditorium refurbishment | Seek Heritage Lottery funding for the refurbishment of the auditorium of the Cromer Pier Pavilion Theatre so as to place the theatre in the best possible position in the context of anticipated local government reorganisation, recognising the Pier and theatre's key role in the cultural and tourism appeal of North Norfolk and marking its 125th anniversary in 2026. | Daniel King | A Strong, Responsible and Accountable Council - Culture - Continuing to support cultural assets across the District to provide cultural opportunities for all | In Progress | Amber | Exploratory work is being undertaken to assess the possibility of refurbishment of the Cromer Pier Pavilion Theatre auditorium refurbishment. We have previously applied for grant funding which was not successful. | 07/05/2026 |
| 29 | Tourism infrastructure assets safeguarding | Consider the implications of LGR on the future management and maintenance of tourism infrastructure assets and explore whether these might be safeguarded in the longer term through being placed in an appropriate structure which recognises their importance in the context of continued pressure on | Cara Jordan | A Strong, Responsible and Accountable Council - Culture - Continuing to support cultural assets across the District to provide cultural opportunities for all | In Progress | Green | The system is in place. Assets and Legal Team have been working together to develop a process to identify and propose assets which may be suitable for transfer. A form has been developed to gain information to record how an acquiring body proposes to maintain the asset and recording reasons for transfer by the transferring authority. | 24/04/2026 |

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| | | discretionary services in any new unitary council structures. | | | | | | |
| 30 | Review and maximise the Council's approach to asset commercialisation | Continue to review and maximise the Council's approach to Asset Commercialisation to realise new and emerging opportunities around the use of the Council's land and property assets through implementing the actions detailed in a revised Asset Management Strategy from April 2025. | Renata Garfoot | A Strong, Responsible and Accountable Council - Maximising opportunity - Investing in projects which deliver financial returns and/or contribute to our wider objectives around Net Zero, business and jobs, community facilities and infrastructure | In Progress | Green | 15 lease renewals and rent reviews are planned over the next 6 months and subject to rental values increasing will see further income generation. 2 easements have been agreed with a further in negotiation which will generate a financial payment. New leases, including letting of the former North Norfolk Visitor Centre are progressing through the legal process which are expected to complete this quarter. Notice for staircasing has been issued by a leaseholder which is expected to generate a capital receipt for the Council. | 08/05/2026 |